

President's Letter

Hello to you and your staff!

Here at ES&S, we value your role in maintaining the strength of our democracy through secure and efficient elections. In fact, our most important work is helping you run successful elections by providing the tools and resources you need.

We know that successful elections are the result of careful planning, meticulous attention to detail, adherence to laws and procedures coupled with dedicated election officials and providers. Being a source of accurate information to the media, elected officials and voters on how your voting system operates can be a vital component of the process. That's where this public relations kit comes in. We hope you use this information as a reference tool regarding your new system, our company and more. The facts within can be shared with the media and other groups to explain how your voting system operates, as well as to speak to the security, accuracy and accessibility of the equipment. We hope you find this information valuable.

In addition to this guide, our media team is available to provide support as needed for inquiries that go beyond the scope of this guide. Please feel free to reach out; we want you to know that our doors are open, and we are listening. Our mission is clear; "maintain voter confidence and enhance the voting experience" and this guide is but one way to fulfill that mission.

I, along with the ES&S family, look forward to assisting you in providing better elections, every day. Thank you for choosing us as your elections partner.



President & Chief Executive Officer

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Did you know...

If you're viewing this Public Relations Kit digitally, you can click on text in blue to navigate to different sections or open links. Clicking "Public Relations Kit" on the top of pages will bring you back to this Contents page.



Your Media Resource

ES&S has a number of resources to help you communicate to the public and the media through effective public relations.



Website: essyote.com

Our website contains information about all of our product offerings and services. The website is also home to high-quality images and videos you, or the media, can use.



Blog: essvote.com/blog

Our blog, accessible from our website, is a great place to learn more about industry trends and actions other election jurisdictions across the nation are taking, including stories and customer spotlights you or the media might find helpful.



Downloadable Assets: essvote.com/pr-kit-assets

Election and security-themed digital assets, including pictures, videos and information. Following us on social media lets you stay up to date on voting news and developments.



Glossary: essvote.com/glossary

A comprehensive list of election terminology.

Social Media

We post stories about election success from across the country, reshare information from important accounts such as the U.S. Election Assistance Commission (EAC) and send updates about important election dates and holidays such as National Voter Registration Day and more.



facebook.com/essvote



x.com/essvote



linkedin.com/company/ election-systems-&-software

ES&S Media Relations

Should you need additional resources or information about ES&S, its products or services, please don't hesitate to contact ES&S Media Relations. Our team stands ready to help you communicate accurate information to the media, elected officials and voters.



402-938-1300 media@essvote.com

Katina Granger Senior Manager of Public Relations

News Releases

Transparency and factual, open communication help improve the implementation process and maintain trust among voters, poll workers and the media. Proactively sharing facts about your voting system while answering common questions, providing background about the decision, and outlining any possible changes to the election is key.

If you have recently implemented new voting equipment, or made changes to your voting process, a release is an excellent way to sum up essential information and share it with the media.

- North Carolina State Board of Elections Unanimously Certifies New Voting System https://www.ncsbe.gov/news/press-releases/2023/07/06/state-board-unanimously-certifies-new-voting-system
- ES&S PowerProfile First Approved Voter Registration System in New NYSBOE Review Process https://www.essvote.com/blog/our-technology/ess-powerprofile-first-approved-voter-registration-system-in-new-nysboe-review-process/
- Philadelphia Announces Primary Election Success, Demonstrate Preparedness for November https://controller.phila.gov/city-controller-city-commissioners-announce-primary-election-success-demonstrate-preparedness-for-november/

When writing a news release make sure to include:

- · Names of all new equipment
- When it will be implemented (date of first use)
- Benefits of the system, including security features
- · A quote from your election office or ES&S
- Hyperlinks to the ES&S website for additional information
- · What, if anything, will change for voters
- Other pertinent facts

Need Some Inspiration?

The following pages are a sample news release you may find useful in writing your own release. You can find more news releases from ES&S, our industry partners and customers at www.essvote.com/media-resources.

Technology wins on Election Day

The nation wasn't left waiting for initial election results thanks to the speed and accuracy of Election Systems & Software (ES&S) voting systems and the dedication of America's election officials. Voters and election officials across the U.S. celebrated the paper based system and its ease of use.

https://www.essvote.com/blog/our-customers/technology-wins-on-election-day/

 Integrated Voting Technology Streamlines Kentucky Elections

Voters in 19 Kentucky counties will have a streamlined voting experience using equipment from Election Systems & Software (ES&S) during the May 16, 2023, Primary Election. The counties purchased new, integrated technology from ES&S that creates a seamless Election Day process from the time a voter checks in until they cast their ballot.

https://www.essvote.com/blog/our-customers/ integrated-voting-technology-streamlines-kentuckyelections/

Sample News Release

Jurisdiction Logo/County Seal (Use jurisdiction press release template)

For more information, contact:

Name
Title
Email address
Phone number

DRAFT COPY - DO NOT DISTRIBUTE

Jurisdiction Name Chooses New Accurate, Secure, Accessible Voting Machines
ES&S voting systems selected as most cost-effective, secure and easy to use for voters and election workers

CITY, State – Date – Voters in JURISDICTION NAME will soon cast their ballots using a new secure paper-based voting system.

THE JURISDICTION selected a new system by Election Systems & Software (ES&S) after a comprehensive review of available systems. Election officials determined that the ES&S system provides a fully auditable voting solution that is accurate, secure and accessible to all voters. Just as importantly, the equipment is easy for both poll workers and election officials to navigate and manage.

"INSERT QUOTE FROM LOCAL ELECTION OFFICIAL."

The new system uses a variety of functions to ensure election information and cast vote records are secure. The new equipment includes: (select purchased equipment from the list below)

- ExpressVote® The ExpressVote universal voting system uses touch-screen technology to produce a paper ballot, allowing voters to review their selections and verify that their vote was recorded accurately before submitting for tabulation. The fully auditable ExpressVote eliminates marginal marks and the need for interpretation of the voter's intent. Votes can be cast using the touch screen, a detachable UVC keyboard or with ADA support peripherals, such as a sip and puff device.
- ExpressVote® XL The ExpressVote XL full-face universal voting system displays the full ballot on a 32-inch interactive screen and uses touch-screen technology to produce an independent voter-verifiable paper ballot. Voters can review their selections and verify that their vote was recorded accurately before submitting for tabulation. The secure system eliminates marginal marks and the need for interpretation of the voter's intent. Votes can be cast using the touch screen, a detachable UVC keyboard or with ADA support peripherals, such as a sip and puff device.

- **DS200**° This poll place scanner and tabulator includes physical security features to secure sensitive components and election files. The DS200 operating system controls, limits and detects unauthorized access to all critical data, and includes safeguards that help protect sensitive data and verify authenticity.
- **DS300**° ES&S' newest purpose-built poll place scanner and tabulator seamlessly supports all poll place and vote center ballot scanning and tabulation from early voting through Election Day. The DS300 can also serve as a tabulator for absentee voting and during recounts and audits.
- **DS450**® This high-speed scanner and vote tabulator is capable of processing 72 double-sided 14-inch ballots per minute without stopping for overvotes, write-ins or blank ballots. Equipped with ES&S′ patented IMR™ and PTRAC® technology, the DS450 continuously scans and intelligently sorts ballots, ensuring ballots are read accurately and consistently.
- **DS950**® This high-throughput central scanner and vote tabulator is designed to process absentee, early vote and Election Day ballot scanning and sorting in less time. This state-of-the art technology easily and seamlessly scans and tabulates previously folded and damaged ballots with fewer interruptions, allowing for quicker processing and with a longer life span.
- ExpressPoll® The ExpressPoll gives poll workers a simple-to-operate device that reduces check-in and verification waiting time for voters, increases the accuracy of ballots issued and improves the Election Day experience for all. The ExpressPoll application runs on a tablet which gives poll workers an intuitive, easy-to-understand user interface that's similar to the digital devices they use every day.

"INSERT QUOTE FROM ES&S IF DESIRED - CONTACT media@essvote.com TO REQUEST."

The new system replaces outdated voting equipment that was more than XX years old. JURISDICTION's more than XXX,XXX registered voters will use the new system in the next election.

ABOUT ES&S: Election Systems & Software (ES&S) is the nation's leading voting systems manufacturer. For more than 40 years, ES&S has been supporting elections by creating and providing secure, accurate and accessible voting equipment to jurisdictions across the country. Learn more about ES&S at www.essvote.com and on Facebook at facebook.com/essvote.

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For more information about ES&S, contact:

Katina Granger ES&S Senior Manager of Public Relations media@essvote.com 402-938-1300

Effective Media Relations

The media can help promote an accurate image of your elections and educate the public about your voting systems. Below are some actionable tips and methods to help you be effective when dealing with the media, and help you develop and maintain good relationships with them.

Six Quick Tips



Tip 1: Build relationships.

Being accessible, proactively communicating, and engaging with reporters helps them do their job and helps ensure the public has accurate, timely information.

- Use your web presence to help educate in advance of an election.
- Don't overestimate or underestimate a reporter's knowledge.
- Use layperson terms and avoid using industry jargon and acronyms without explaining them.



Tip 2: Be accurate and reliable.

This is the number one rule when handling any interaction with the news media.

- You know your elections and you know your facts.
- Listen to exactly what the reporter is asking so that you can provide the right information. Ask clarifying questions.
- Avoid making jokes or saying things that when taken out of context could misrepresent the situation.
- Be thoughtful and empathetic; provide information that helps voters.
- Be as expedient as you can; understand that reporters are usually on deadlines.
- Never "spin" the facts; talk straight.



Tip 3: Nothing is off the record.

Anything and everything you say has the potential to be shared with the public.

• "Off the record" is simply a matter of trust between a journalist and their source, but it is always best to assume anything you say will be a matter of public record.



Tip 4: Seek first to understand the situation.

Never reply with "no comment."

- If you don't know the answer, it's okay to say that you'll need to do some research and get back to them.
- Ask questions to help you understand the reporter's perspective and what information they believe would help their story.
- Use the tools provided in this kit to inform your answers.



Tip 5: Your message matters.

A clear, consistent message can ensure that the facts of the matter are understood.

- Know your talking points and how to define your message. Communicate key messages within the first moments.
- Be careful about giving your opinion.
- Be upfront and clear. Use easy-to-understand, direct language.
- Be aware of non-verbal communication.



Tip 6: Use social media.

- Your jurisdiction's social media presence helps to ensure that you are taking part in the age of transparency and direct dialogue.
- Your social media networks provide you with a channel to communicate directly with the public.
- The public wants to know that you're promptly addressing a situation.
- Social media allows you to communicate quickly and accurately.

The ES&S Media Relations team maintains a phone line and email account to support our customers and respond to media inquiries.



It's our policy to refer voter requests back to their jurisdiction for response.

Security Facts

For more than 40 years, ES&S has been committed to accuracy and security in its products to advance the voting process. The overriding design philosophy with all ES&S products is to ensure accuracy, security and reliability — a philosophy that has prevailed throughout our company's history.

We work hard on the security of our products, and we are constantly strengthening and improving them. Our products are designed to federal security voting standards and undergo rigorous testing, quality assurance, vulnerability scans and third-party test review.

Security in Seven

fact 1 All ES&S tabulation systems are submitted to rigorous and extensive independent test campaigns as part of the Election Assistance Commission's (EAC) Voting System Certification Program. The EAC's security performance standards, developed by scientists, academicians and election officials, ensure unrivaled security

_{БАСТ}

Federally-accredited independent laboratories thoroughly test all ES&S voting systems assuring unsurpassed integrity and transparency. These independent laboratories provide an unbiased assessment of the system's capabilities and hold ES&S accountable to federal regulations.

FACT

ES&S voting systems adhere to secure practices that surround the creation, transfer and storage of important election files and data. In addition, ES&S systems save a record of all user actions to the system audit log. These physical, digital and access-level security practices preserve the integrity of election data.

FACT4

ES&S products employ hash validation, encryption and digital signing for all data in transit using cryptographic modules that meet the Federal Information Processing Standard (FIPS). This means the signatures of all files throughout the entire election process are validated each time a file is accessed.

БАСТ

ES&S systems use a unique encryption key for every election. This ensures all ES&S voting machines will only accept USB flash drives programmed for that election and prevents tampering by unauthorized agents.

FACT

ES&S systems use physical locks and tamperevident seals. These provide safeguards against tampering before, during and after an election.

FACT 7

ES&S software is installed on hardened computers. A hardened computer is locked down to only perform the core functions required for an election. A hardened computer cannot connect to the internet, will not accept an unauthorized USB flash drive, and restricts authorized users to only perform actions necessary to run an election.

Security Partnerships

ES&S recognizes the importance of active participation with different security organizations. These partnerships enable ES&S, together with state and local elections officials, to strengthen the democratic process and elevate the protection of the critical elections infrastructure to a new level of security, accountability and reliability. ES&S recognizes the importance of collaboration in enhancing cyber-protections to ensure the integrity of the U.S. vote.

- ES&S works closely with state and federal officials, primarily the U.S. Department of Homeland Security (DHS), to share information, learn about potential risks and cooperate on cybersecurity strategy and practices. ES&S is a leader in the DHS critical infrastructure group discussions on this, helping to drive better information-sharing and higher standards for security.
- ES&S partners with multiple DHS Critical Infrastructure Program Offices including the Cybersecurity and Infrastructure Security Agency (CISA), the National Risk Management Center (NRMC) and the National Cybersecurity Assessment and Technical Services (NCATS) groups to monitor and share cyber threat information, detect and report indicators of compromise, develop and distribute election security best practices and raise the security awareness of election officials and the voting public.
- ES&S was the first voting system manufacturer to partner with the Center for Internet Security (CIS) to provide Albert sensors to applicable customers.
- ES&S was the first voting system manufacturer to enroll in the Elections Infrastructure Information Sharing and Analysis Center (EI-ISAC) organization created to share critical cyber threat information developed by DHS and the Intelligence Community with State, Local, Tribal and Territorial (SLTT) organizations.
- ES&S was the first voting system manufacturer to undergo the Center for Internet Security (CIS) Handbook on Election Security self-assessment.
- ES&S co-chairs the Elections Infrastructure Sector Coordinating Council (SCC), an organization who in partnership with the Government Coordinating Council, works alongside voting system manufacturers and other interested parties to enhance election security and offer best practice guidelines.

Protecting Elections Together



U.S. Department of Homeland Security - We believe in strong partnerships and collaboration with DHS Critical Infrastructure Program offices including the Cybersecurity and Infrastructure Security Agency (CISA) and the National Cybersecurity Assessment and Technical Services (NCATS).



Information Sharing and Analysis Centers - An ISAC is a nonprofit organization that provides a central resource for gathering information on cyber threats to critical infrastructure and two-way sharing of information between the private and public sectors. We are a member of the Information Technology ISAC (IT-ISAC) and the Elections Infrastructure ISAC (EI-ISAC).



Albert and the Center for Internet Security - Albert is a unique voter registration network security monitoring solution that provides continuous remote monitoring through the CIS 24/7 Security Operations Center. Automated alerts allow election jurisdictions and ES&S to respond quickly when data may be at risk.

Getting the Facts Straight about Elections

Every election reinforces the importance of voting as the foundation of America's democracy. Nothing is more important to ES&S than maintaining the integrity of the voting process. By understanding the real risks to elections, we strengthen our ability to protect democracy.

1. How does ES&S ensure voting systems count ballots accurately?

ES&S voting systems are rigorously tested in a number of ways. First, systems endure thousands of hours of testing using millions of test ballots via the federal testing program. These tests are performed by independent federally accredited test labs (VSTLs) and ensure all ES&S machines perform at the highest levels of security, accuracy and accessibility. This testing program includes the review of more than 3 million lines of source code and ES&S machines must read 1.5 million consecutive ballot positions without error in order to achieve federal certification. Several states also engage independent firms to audit the security of voting machines as part of state certification examination process. Along with internal quality assurance testing, ES&S additionally engages third party researchers for independent security and penetration testing. Lastly, local election officials perform logic and accuracy testing before every election to ensure systems count votes accurately and to ensure ballots are counted as cast.

2. How do states and jurisdictions ensure elections are accurate?

Election jurisdictions follow a multi-layered approach to ensure all votes are counted as cast. Every state upholds established requirements for physical security and chain of custody to protect the security of their systems. These controls may include locks, seals, audit logs, witness signatures or other security measures. Pre-election logic and accuracy testing and post-election audits are proven processes that uphold the accuracy of elections. In addition, every state in the nation has a statutory process for legal challenges, recounts or contests to election results. Election authorities in each state determine their auditing processes according to state law.

3. Does ES&S support post-election audits?

ES&S is a strong supporter of state and local administrations in their work to provide secure, accurate elections. Post-election audits are a legal process by which election officials verify that votes were counted accurately and is conducted by election officials according to state law. ES&S voting systems support these audits by providing election details (logs, cast vote records, reports, etc.) which election officials utilize for this purpose. ES&S supports the highest standards for security, including strict chain-of-custody protocols for equipment and all applicable laws, regulations and certification requirements.

4. Can voting machines be hacked?

Voting machines have been hacked at staged demonstrations and in laboratories, but these environments do not reflect an actual election scenario where multiple layers of physical and cyber security are always in place. These measures include pre-election testing, locks, restricted access, tamper-resistant seals, chain-of-custody protocols, and voting machines which are locked down to ensure limited access, along with more advanced technology found in newer equipment.

5. Have America's voting machines been hacked in the past?

While the threats are very real, there's no evidence that any vote in a U.S. election has ever been compromised by a cybersecurity breach. To date, the totality of security measures — such as tamper-resistant seals, audits, voting machines which do not connect to the internet (see modem note below), along with more advanced technology found in newer equipment — provides for an environment that would be difficult to compromise. An additional layer of security to U.S. elections is that voting systems are used and deployed in a decentralized manner across the nation's more than 10,000 voting jurisdictions. This decentralization greatly diminishes the chance or impact of a large-scale attack. While there is no evidence of any hacking of any voting machine currently in use in an election, as threats become more sophisticated, so must voting machines and the nation's entire voting infrastructure.

6. Who provides ES&S with its software and where is it developed?

ES&S designs and builds its own software. All ES&S software is developed and compiled exclusively in the USA.

7. Does ES&S use AI in its voting system technology software?

ES&S does not use any artificial intelligence (AI) in our voting system technology.

AI is an umbrella term that encompasses a wide variety of technologies, including machine learning, deep learning, and natural language processing (NLP). Tabulation on the other hand is defined as the ability to count, record, or list data systematically and to put that data into tabular form. ES&S voting system software is specifically developed to do just that. There is no software programming associated with any of the AI functions above, especially with recognizing speech, making decisions or identifying patterns. Our voting technology counts the selections made by voters either with a pen or by using a machine. Our election management system can then generate reports based on those voter choices. There is no software associated with machine learning, or any analytic or predictive functions performed by our technology.

8. Is ES&S affiliated with any other companies which produce voting systems?

ES&S has no financial or ownership ties to any other voting system manufacturers or any foreign entities.

9. Who owns ES&S?

ES&S is 100% American-owned by McCarthy Group and individual members of ES&S management. McCarthy Group originally partnered with the founders of ES&S in 1987 and for more than thirty years has supported ES&S as it has grown into the industry leader with solutions for each step of an election. ES&S' stable partnership with McCarthy Group has enabled continuous investment in research and development, resulting in new and improved voting technology built with the highest standards of security that help election officials run secure and successful elections.

10. Are modems installed in poll place tabulators nationwide?

No. Modems are not present in ES&S poll place tabulators (DS200 or DS300) in states where modeming technology is not permitted or certified. In a few states it is a legal practice to use cellular modems to transmit unofficial election results after the polls are officially closed and all voting has ended. In states where modem transmission is permitted, ES&S uses mobile private network connectivity, industry best practices, and numerous security safeguards to protect the transfer of these unofficial election night results. Final official results are physically uploaded at election headquarters prior to final certification. The physical ballots and printed results tapes are always protected.

11. How do we know modems aren't in machines where they are not permitted?

Modem components are not resident on poll place tabulators by default, but rather a separate board that is only installed in tabulators in those jurisdictions where a state may permit their legal use. Additionally, tabulators without a modem component do not include the application or the network architecture required to support modeming and allow a modem to operate on the machine. It's also important to note that today's modern cellular modeming technology also requires a private network service provider such as Verizon.

12. Are elections systems providers being transparent?

ES&S values transparency and works closely with all levels of the U.S. government, academia and other experts to ensure the integrity of America's elections. ES&S has invited and welcomed numerous experts and government officials, including critics, to see its operations firsthand and to discuss improvements. ES&S certifies all tabulation systems through the federal testing program.

13. Does ES&S use independent testing of its voting equipment?

Yes, in multiple ways. ES&S voluntarily adheres to the Federal Testing Program conducted by the EAC, a federal agency created by the Bi-Partisan Help America Vote Act of 2002. Under the EAC, ES&S submits all its systems to VSTLs accredited by NIST. These labs perform stringent tests in accordance with the federal voting system standards. Layered upon the reviews conducted under the Federal Test Program, several states also engage independent firms to audit the security of voting machines as part of the certification examination process in their states. Additionally, ES&S frequently engages with cybersecurity firms to conduct independent third-party testing, including penetration testing and source code reviews. Among recent engagements, ES&S submitted our complete end-to-end voting configuration of software and hardware for testing by a Cybersecurity Infrastructure Security Agency (CISA) Critical Product Evaluation Program at one of the nation's leading centers for research and development in energy, national security, science and environment, to perform third-party independent testing of both our hardware and software to ensure the resilience and security of our voting systems.

14. When I cast my ballot, does it matter whether I put my paper ballot face-up or face-down in the scanner? No. Thanks to dual-scanning technology, ES&S tabulation machines – poll place scanners and central count scanners – can read ballots no matter which direction they are placed in the machine.

15. Does ES&S have a process in place to receive and respond to unsolicited vulnerability reports from cybersecurity researchers and other third parties?

Yes, ES&S utilizes its internal corporate information security staff to receive, evaluate and act upon, as necessary, unsolicited vulnerability reports from cybersecurity researchers and other third parties. In addition, ES&S maintains a link on its website for the purpose of receiving and responding to reports and/or inquiries related to security. Learn more at: https://www.essvote.com/feature/security/

16. Does ES&S support security enhancements to the nation's election infrastructure?

ES&S supports the creation or adoption of industry standards and guidelines which further strengthen the nation's critical election infrastructure.

17. How does ES&S protect its hardware and software supply chain?

As standard practice, each release undergoes extensive security testing and ES&S provides a complete set of software components to the VSTLs for review. ES&S also conducts thorough security reviews of our entire supply chain to ensure that every component is trusted, tested and free of malware. Every single item and manufacturer are approved and under engineering revision control. That's the advantage of an ES&S purpose-built system versus one with components bought off the shelf.

18. If I have a key that can open an ES&S machine lock, does that mean I can easily get into and hack the machine?

No. Doors and locks are just one of the deterrents to tampering with a voting machine. During an election, there are many security measures beyond doors and locks, including tamper-resistant, serial-numbered seals to ensure security. If a seal is broken, it can't be replaced without detection. We also have multiple layers of encrypted security on the data, including unique encryption keys for every election. This ensures that all our voting machines will only accept USB flash drives programmed for that election and prevents tampering by unauthorized agents.

19. Can touch screen voting machines flip votes?

Votes for candidates do not "flip" during voting. This misused term is sometimes used in connection with voters reporting that they touched the text box for one candidate and that the candidate in an adjacent text box was highlighted instead of their intended choice. Most commonly these reports stem from voter behavior – touching the screen too close to the line separating candidates or not touching the text box in the correct place. In some jurisdictions, election officials have provided a stylus to voter to help them make their selections, though the use of a stylus is not required. Occasionally, it is possible that a unit needs to be recalibrated, but those instances are rare.

It is important to remember that every touch screen ballot marking device produces a summary screen of a voter's selections and a paper ballot of those selections. A voter should never cast a ballot until they have reviewed both the screen and the paper ballot. Ballot marking devices ensure that every vote cast is counted exactly how the voter intended, ensuring that there is never any ambiguity when trying to determine voter intent.

20. Does ES&S support the use of paper in elections?

ES&S views paper records as critical for auditing. In 2018, ES&S decided to no longer sell paperless voting machines as the primary voting device in a jurisdiction because it is difficult to perform a meaningful audit without a paper record of each voter's selections. ES&S was the first tabulation provider to ask Congress to pass legislation requiring an auditable paper record of every vote cast. Using a physical paper record sets the stage for all jurisdictions to perform statistically valid post-election audits. Every single one of our universal voting machines produces a paper record that can be tabulated and audited.

21. Do ES&S tabulation systems create cast vote records (CVRs) and ballot images?

A cast vote record (CVR) is a record of the votes produced and recorded for each voter by the tabulation system. A CVR does not identify voters.

Modern versions of ES&S voting software provide the option to archive cast vote records, as well as ballot images. If retrieval of CVRs and/or ballot images is required in a state, then the jurisdiction can opt to include these records when the ballot is programmed. State rule, law or procedure dictate the management of CVR's and ballot images.

22. I understand that ES&S election software operates on Windows. What does that mean for election security?

Election systems are hardened, meaning that the computer that runs Windows is locked down with allowed access only to the functions required to conduct an election. Unused ports are blocked, and unnecessary services are removed. This hardening means that workstations running on Windows platforms are protected from the types of risks more commonly associated with mainstream technologies.

23. Does ES&S Electionware use fractional, weighted or proportional voting?

No. ES&S Electionware software counts every vote fully.

24. Do any of your systems currently deployed have any kind of remote access capability, and, if so, how many?

No ES&S product or system has remote access capability; ES&S does not provide this capability.

25. ES&S systems in the past included remote-access capability—why?

More than a decade ago, ES&S, along with others in this industry and many other industries, provided software upon customer request for customer workstations—not voting machines—for troubleshooting purposes. While no known issues arose with this practice, ES&S has not provided this capability since 2007 and never provided it for voting machines.

26. Are older voting machines secure?

Older equipment is protected by multiple layers of physical and technical security including tamper-resistant seals and controlled access. That said, newer equipment has more advanced technology and is more secure.

27. How big is ES&S?

ES&S serves about 1,544 county-level jurisdictions across the U.S.

Information current as of May 2025.



Supply Chain Security

ES&S works with leading security experts to create the most secure supply chain possible — with rigorous inspections at every step — to provide accurate and reliable elections for our nation.



VETTING

Every partner in ES&S' global supply chain must regularly undergo a multi-point, in-depth check for security, safety, reliability and adherence to stringent operating procedures. **ES&S tabulation systems are purpose-built,** which means we know and vet the manufacturers of 100% of the individual components.



PRODUCT AUTHENTICATION

All electronic components are certified to Electronic Components Industry Association standards. These standards, developed to fight counterfeiting, are upheld with a 76-point audit of manufacturer and distributor quality management systems.



ASSEMBLY

Trusted manufacturing partners inspect the components upon arrival; this includes using high-powered microscopes to look for irregularities.

- PHYSICAL SECURITY: ACCESS BADGES, CAMERAS AND 24-HOUR MONITORING
 - Security assessments are conducted on each of our manufacturing partners.
 - Key manufacturing personnel have gone through federal background checks.
 - All manufacturing partners are ISO-compliant, following highly regulated processes for quality management.

PHYSICAL SECURITY: LOCKED AND SEALED CONTAINERS, SEAL NUMBERS LOGGED AND VERIFIED DURING TRANSIT



IMPORTING

100% of our shipping partners are Customs Trade Partnership Against Terrorism (CTPAT) certified—which is the U.S. Customs and Border Protection's highest level of cargo security.

- CTPAT is the Authorized Economic Operator (AEO) program for the U.S.
- All CTPAT certified distributors are required to demonstrate that their supply chains are secure from the point of origin to the point of distribution.
- Other critical infrastructure sectors, including defense and health care, trust and use CTPAT certified distributors.





⋒ PHYSICAL SECURITY: ACCESS BADGES, CAMERAS AND 24-HOUR MONITORING



FINAL CONFIGURATION & VALIDATION

Before units are approved for delivery to customers, important steps take place:

- Our systems are tested by an independent, US-based laboratory that completely dismantles units to verify that the firmware on the programmable active components meets all specifications and is quality tested to our exacting standards.
- In Omaha, Nebraska, the final hardware is configured and the final end-to-end QA testing is conducted, which includes installing the certified software and firmware.

⋒ PHYSICAL SECURITY AT CUSTOMER LOCATIONS: ACCESS BADGES, CAMERAS AND 24-HOUR MONITORING



DELIVERY & INSTALLATION AT CUSTOMER LOCATIONS

- For transit, tamper-proof seals are placed on truckloads, and access to freight terminals is restricted.
- Upon delivery to customers, the firmware is verified once more.

Product Testing



Product Development

We work from federal testing guidelines, designing tabulation equipment to meet or exceed every requirement.



Pre-certification Testing

We internally conduct every test described in the federal guidelines to ensure **zero defects** prior to applying for certification.

Additional Security Testing

We voluntarily send our endto-end voting configuration to be tested by independent cybersecurity labs such as the Cybersecurity and Infrastructure Security Agency's (CISA) Critical Product Evaluation (CPE) program, which works to improve the security of nuclear power facilities, electrical grids and other U.S. critical infrastructure.



Federal Certification



The Federal Test Program reviews:

- ES&S' application
- The test plan
- The test report

Following review, the Election Assistance Commission makes a decision on certification. Federally accredited labs test tabulation equipment as described in the Federal Test Program. These stringent tests require:

1.5 million consecutive ballot positions correctly read by tabulation equipment

3+ million lines of source code reviewed

 $48\ hours\ {\it of consecutive environmental tests with no issues; if any issues, the clock restarts}$

Full security audit of the election management software

Penetration testing of the voting system

ES&S has

30

federally certified voting systems



State Certification

Most states require a state code compliance review and approval by Secretary of State or state board, in addition to federal certification. **Some states require field tests of the equipment before certifying.**

Bottom Line

These strict guidelines and exacting series of tests are developed for one purpose: to make sure systems perform as designed and certified.

Testing & Accuracy

In order to earn EAC certification, voting systems must be tested for conformance to preestablished standards. Certification testing under the EAC's program can only be performed by accredited Voting System Test Labs (VSTLs), which have demonstrated technical competence to test voting systems.

Certification test process

The testing generally consists of three phases:

Pre-test activities

National certification testing

National certification report issuance and post-test activities

Certification testing

Source code inspection



Both manual and automated source code inspections are performed for the following: Compliance, Functionality, Security, Build, and Commercial-Off-The-Shelf (COTS) products, Security, and Build.

Operation environmental testing

Availability:



This tests that equipment will respond to operational commands and accomplish the function. For example, pushing the power button will turn the equipment on or off.



Temperature and power variation:

This procedure tests system operation, consisting of ballot-counting cycles, under varying environmental conditions for at least 163 hours.



Product safety:

This evaluates the voting system to the requirements set forth in UL-60950-1, "Safety of Information Technology."



Maintainability:

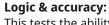
This tests the ease with which maintenance actions can be performed.

Performance-based system testing



Volume & stress:

These tests investigate the voting system's response to short-term overloads, such as processing atypical high volume of ballots/voters per precinct and processing more than the expected number of precincts.





This tests the ability of the voting system to capture, record, store, consolidate and report the specific selections, and absence of selections, made by the voter.

This test requires the system to correctly read

1.5 million consecutive ballot positions without error.

System integration:

The primary objective of this test is to validate that the voting system functions correctly when all the elements (hardware, software, documentation, etc.) are used together.

Security

Security requirements apply to the system's hardware, software and documentation. During the Security Tests, the voting system shall be tested for:



Access control: Procedures and system capabilities that limit or detect access to critical system components in order to guard against loss of system integrity, availability, confidentiality and accountability.



Physical security: Measures and procedures that prevent corruption of data and disruption of the voting process at the polling place.



Software security: Standards that address the installation of software, including firmware, in the voting system and the protection against malicious software.

Usability/accessibility

These tests focus on voters being able to successfully interact with voting systems.



Usability testing ensures general usability with voting systems and that alternative language requirements follow state or federal law.



Accessibility testing ensures usability by all voters, including those who have physical, sensory or cognitive disabilities. Accessibility testing also considers those not usually described as having a disability, including voters with poor eyesight or limited dexterity.

Hardware environmental testing

These tests simulate the stresses that voting machines and ballot tabulator face during storage, transport, maintenance, and repair. Tests include:

- Bench handling
- Vibration
- Low temperature
- High temperature
- Humidity



Electrical hardware testing

These tests demonstrate the system's ability to continue operating without damage or loss of data while facing a range of electrical conditions:

- **Electrical supply:** Tests the ability to operate with the electrical supply ordinarily found in polling places, central tabulation facilities or computer room facilities.
- **Backup power:** Tests that all voting machines are capable of operating with no interruptions for at least two hours on backup power.
- Electrical power disturbances
- · Electrical fast transients
- · Lightning surges
- Electrostatic disruptions
- Radiated/conducted emissions
- · Conducted/radiated RFimmunity
- Electromagnetic fields



Physical configuration audit (PCA)



This audit compares the voting system components submitted for testing to the manufacturer's technical specifications. It confirms that the documentation submitted meets the national certification requirements.



Technical data package (TDP) review

A formal review of the documentation submitted along with the system under evaluation.

Ballot Security

Ballot security and tracking are essential to the conduct of accurate and fair elections, because ballots are a critical element of an election. As with most U.S. election practices, how ballots are kept secure varies by State and sometimes even within a State.

Protect election integrity

A comprehensive and accountable ballot security program makes it possible to:

- Recreate and/or recount an election when results are in question
- Determine ownership if any misconduct is revealed
- Fraud prevention
- Assess the performance of poll workers and the effectiveness of election procedures
- Assure candidates, the voters and the media that all votes cast are counted

Ballot security and accountability help preserve the integrity of the election process and those who administer it.











Ballot security methods

Election officials can employ methods such as these to protect and keep track of ballots, as well as secure and account for them:

Sequential numbering

 A means to quickly and accurately account for all ballots ordered and delivered.

Padding

 Gathered and secured in pads

 prevents lost ballots and ensures more efficient counting.

Shrink-wrapping

 Shrink-wrapping of ballots, either with or without numbering and/or stubs, not only protects the ballots but also provides a level of security. Open or torn packages can be identified, checked to ensure ballots are not missing or damaged, and can be re-wrapped prior to use.

Boxing and labeling

 Box either by precinct or in bulk.
 Use detailed labels and tamperevident tape to provide evidence of unauthorized opening.

Shipping

 Include a detailed shipping document or the original ballot order form to confirm receipt of the correct ballot quantities.

Storage

 Store in a secure area, preferably locked and sealed. Access should be controlled, and an entry and exit log should be maintained.

Delivery to the precinct

- Place numbered seals on the package and record the seal numbers assigned to each precinct.
- Prior to opening polls, conduct an inventory of ballots received.

During polling hours

- Open only one box or container of ballots, starting with the lowest numbered box, to maintain control over inventory.
- Keep unopened containers in a secure and protected area.

Closing the polls

 Complete the necessary documentation to record ballots voted, spoiled, remaining, or other. Voted and unused ballots should be secured and/or packaged as directed for return to the election office.

Facts about the Accuracy of Touch Screen Voting Machines

Touch screens are a commonly used component of modern voting systems, whether it be the screen on a digital scan tabulator or the screen of a ballot marking device. Below are facts to commonly asked questions regarding the accuracy of touch-screen technology.



Do touch screens need to be calibrated before each election?

Today's newest election machines use advanced calibration technology. Touch screen calibration is performed at the factory and is rarely needed again. While calibration is not required before each election, it is a best practice to check each machine as part of regular pre-election logic and accuracy testing. Should the calibration need adjusting, it can easily be done at that time.



I have heard the term "vote flipping" used. What does this mean?

Voting machines do not flip votes. This term is often erroneously used to describe the experience of a voter who reports that they touched the text box for one candidate and that an adjacent text box highlights instead of their intended choice. Most commonly, these reports stem from a voter touching the screen too close to the line separating candidates or not touching the text box in the correct place. In some jurisdictions, election officials have provided a stylus to voters to help them make their selections, though the use of a stylus is not required.



Is this a common occurrence?

No, actual confirmed cases of voters having issues in touching the correct place on a touch screen are, in fact, rare. However, these rare instances can be widely shared, erroneously implying it is common.



How can a voter trust that their ballot will count?

Every voter is presented with the opportunity to review their selections on both the screen and the paper ballot before casting their ballot. There is no scenario in which a voter would be forced to cast a ballot that they believe did not reflect their intentions. If a voter believes that their choices are not accurately reflected, they should ask a poll worker for assistance prior to casting their ballot. A poll worker can spoil an incorrect paper ballot, provide instruction on how to properly touch the box on the voting machine or, if required, a poll worker can direct the voter to another voting machine.

Verifying Election Accuracy

Election accuracy is a top priority for election officials. While methods of casting ballots may vary across the nation, every election jurisdiction follows a multilayered approach to help ensure all votes are counted as cast.

When	Who & What		Why
Pre-Election	C a	lection officials conduct logic and accuracy L&A) testing.	L&A testing validates that the voting system and election database for a particular election are correctly scanning and counting selections on a set of premarked and predetermined test ballots. Note: All test results are cleared before equipment is locked and sealed for Election Day.
Election Day Before opening polls	VOTES b	Poll workers verify hat no votes have been cast on each nachine.	Poll workers print a report called a zero tape to provide a paper record confirming that no votes were cast on a machine before polls opened.
Election Day Upon closing polls		Poll workers print multiple copies of results report.	These reports provide a paper record of the vote totals. With the reports, poll workers confirm that the number of votes cast matches the number of paper ballots. Many jurisdictions post these results at the polls for public view.
Post-Election	Est priju	Election officials conduct post- election audits. ES&S highly encourages cost-election audits; urisdictions follow their tate laws regarding the onduct of audits.	 These audits, in which a certain number of ballots are compared with the cast vote record, verify that votes were counted correctly. Audits are conducted in a range of methods: Risk limiting: Uses statistical models to determine the number of ballots to review, based on the total number of ballots and the margin of victory. Fixed-percentage: A jurisdiction decides before the election what percentage of precincts or ballots to review. Some states use a tiered system depending on the margin of victory. Procedural: Procedural audits can include a review of chain of custody for equipment and paper, ballot accounting and reconciliation, and confirmation of adherence to procedures.

Customer Support Hotline

Dial ES&S at 877-377-8683

Election Day support hotline hours: 7am to 7pm CT



Need a Credit or Invoice, Maintenance and Licensing Issues, Place an Order HOTLINE OPTION 1 orders@essvote.com



Payments and Statements HOTLINE OPTION 2

statements@essvote.com



Voter Registration HOTLINE OPTION 3 helpdesk@essvote.com



Hardware Support
HOTLINE OPTION 4, THEN OPTION 1
hardware@essvote.com



Software Support
HOTLINE OPTION 4, THEN OPTION 2
software@essyote.com



Equipment Maintenance and Equipment InstallationHOTLINE OPTION 5
equipment@essvote.com



All Other Election Related Services and Support HOTLINE OPTION 6 customersupport@essvote.com

